





for the 3rd Quarter
and Nine Months ended March 31,
2026

***Advanced Products
in the New Era***



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Corporate Information

Board of Directors

Chairman

Mr. Sikandar Mustafa Khan

Chief Executive

Mr. Raheel Asghar

Directors

Mr. Sohail Bashir Rana
Mr. Laeeq Uddin Ansari
Mr. Qaiser Saleem
Mr. Saad Iqbal
Mr. Nasar Us Samad Qureshi
Mr. Muhammad Javed Rashid
Mr. Manzoor Ahmed
Mr. Muhammad Mustafa Khan
Mr. Muhammad Mustafa Sohail
Mr. Murad Naseer uddin Ansari
Mrs. Zara Salman Bandial

Company Secretary

Mr. Mudassar Siddique

Chief Financial Officer

Mr. Sohail A. Nisar

Auditors

M/s. A.F. Ferguson & Co.
Chartered Accountants

Legal Advisors

Riaa Barker Gillete
Akhtar Ali & Associates
Ch. Law Associates Inn

Company Share Registrar

Karachi

CDC Share Registrar Services Limited.
CDC House, 99 – B, Block 'B',
S.M.C.H.S., Main Shahr-a-e-Faisal,
Karachi-74400.
Tel: Customer Support Services (Toll Free) 0800-CDCPL
(23275)
Fax: (92-21) 34326053
Email: info@cdcsrsl.com
Website: www.cdcsrsl.com

Lahore

Mezzanine Floor, South Tower, LSE Plaza,
Khayaban-E-Aiwan-E-Iqbal,
Lahore.
Tel: (92-42)- 36362061-66

Islamabad

Room # 410,
4th Floor, ISE Towers, 55-B, Jinnah Avenue,
Blue Area,
Islamabad.
Tel. (92-51) 2895456-9

Bankers

Bank Alfalah Limited
Habib Bank Limited
MCB Bank Limited
Bank of Punjab Limited
Allied Bank Limited
Meezan Bank Limited

Registered Office and Plant

9 - km Sheikhpura Road, Distt. Sheikhpura,
Tel: 042-37911021-25
UAN: 111-200-786
Fax: 042-37924166, 37925835
Website: www.millat.com.pk
E-mail: info@millat.com.pk

Millat Precision Engineering

10 - km Raiwind Road, Lahore.

Regional Offices

Karachi

3-A, Faiyaz Centre, Sindhi Muslim
Co-operative Housing Society, Karachi.
Tel: 021-34553752
UAN: 111-200-786
Fax: 021-34556321

Islamabad

H. No. 22, St. No. 41, Sector F-6/1, Islamabad.
Tel: 051-2271470
UAN: 111-200-786
Fax: 051-2270693

Multan Cantt.

Garden Town, (Daulatabad), Shershah Road,
Multan Cantt.
Tel: 061-6537371
Fax: 061-6539271

Sukkur

House No B/106, Akuwat Nagar Society,
Near Gol Masjid, Airport Road, Sukkur.
Tel: 071-5815041
Fax: 071-5815042

Directors’ Review

On behalf of the Board of Directors of MTL, I am pleased to present the interim financial information of the Company for the nine months ended March 31, 2026 along with consolidated interim financial information of the Millat Group of Companies.

Due to Iran-USA war and blockade of Strait of Hormuz, the oil prices in the international markets are frequently fluctuating which may place a burden on our Balance of Payments in coming days. Major economies are facing slower growth due to energy price shocks, supply chain disruptions, and geopolitical instability, particularly the Middle East conflict. Headline inflation in Pakistan rose to nearly 7%, driven by food and energy costs, mirroring global trends but hitting local consumers harder due to lower income levels.

During the Nine-month period ended March 31, 2026, the Company sold 13,233 tractors, compared to 14,518 units in the same period last year reflecting a decline of 8.9% in sales volume. In value terms, sales increased from Rs. 39.99 billion to Rs. 45.57 billion, marking a 13.96% increase. Earnings per share (EPS) for the period stood at Rs. 30.25 per share, as against Rs. 25.30 per share in the corresponding period of the previous year.

High inflation and rising input costs (fertilizer, fuel, seeds) have eroded farmers’ ability to invest in new machinery. Limited access to affordable financing and delays in implementation of Government subsidy programs have restricted demand. Rising costs of imported components (steel, engines, parts) have pushed tractor prices upward, making them less affordable.

Sales tax refunds of the tractor industry are still outstanding and have resulted in severe liquidity issues. The sales tax refunds / receivables have ballooned to Rs. 7.255 billion, which has induced additional financial costs owing to bank borrowings needed to sustain operations.

In the upcoming period, the company is expected to see cautious recovery, supported by government plans for a National Tractor Policy, execution of Green Tractor Scheme for Medium Horse Power Tractors and seasonal demand from the wheat harvest cycle. But challenges like high inflation, energy costs, and limited farmer financing will continue to weigh heavily on sales. The company is focusing more on export of tractors as increase in export figures will provide some breathing space to the industry coupled with foreign exchange earnings.

I extend my gratitude towards Board of Directors, shareholders, vendors, dealers and employees of MTL and acknowledge their hard work.

For and on behalf of the Board



Sikandar Mustafa Khan

Chairman
April 28, 2026
Lahore



Unconsolidated Condensed Interim Financial Statements

MILLAT TRACTORS LIMITED

For the nine months ended March 31, 2026 (unaudited)

Unconsolidated Condensed Interim Statement of Financial Position

As at March 31, 2026 (Unaudited)

	Note	March 31, 2026 (Rupees in thousand)	June 30, 2025
EQUITY AND LIABILITIES			
Share capital and reserves			
Authorized capital			
530,000,000 (June 30, 2025: 530,000,000)			
ordinary shares of Rs 10 each		5,300,000	5,300,000
Issued, subscribed and paid up capital		1,995,160	1,995,160
Reserves		5,072,815	6,081,140
		7,067,975	8,076,300
Non-current liabilities			
Long term finances - secured	8	1,521,972	460,690
Deferred grant		3,968	6,585
Lease liabilities against right-of-use assets		-	-
Long term deposits		16,498	15,698
Deferred tax liabilities - net		835,877	1,096,632
		2,378,315	1,579,605
Current liabilities			
Trade and other payables	9	8,784,344	6,301,640
Contract liabilities		2,307,606	1,808,426
Taxation - net		774,343	-
Short term borrowings - secured	10	11,486,441	14,036,499
Current portion of non-current liabilities		9,156	433,191
Unclaimed dividend		394,609	362,053
Unpaid dividend		59,355	79,163
Accumulating compensated absences		292,714	311,714
		24,108,568	23,332,686
CONTINGENCIES AND COMMITMENTS			
	11	33,554,858	32,988,591

The annexed notes 1 to 26 form an integral part of the unconsolidated condensed interim financial statements.



Chief Financial Officer



Chief Executive Officer

	Note	March 31, 2026 (Rupees in thousand)	June 30, 2025 (Rupees in thousand)
ASSETS			
Non-current assets			
Property, plant and equipment	12	2,593,212	1,786,075
Right-of-use assets		-	1,444
Investment property		38,861	38,861
Intangible assets		11,177	15,720
Long term investments	13	5,672,972	6,007,386
Employees' defined benefit plan		154,933	154,933
Long term loans to employees		10,457	9,789
		8,481,612	8,014,208
Current assets			
Stores and spares		609,925	696,330
Stock-in-trade		13,738,418	12,836,160
Trade debts		993,549	500,407
Loans and advances		305,549	134,216
Trade deposits and short term prepayments		131,022	159,968
Balances with statutory authorities		7,255,206	7,587,586
Other receivables		205,582	285,999
Tax refunds due from the Government		-	1,207,969
Cash and bank balances	14	1,833,995	1,565,748
		25,073,246	24,974,383
		33,554,858	32,988,591



Chairman

Unconsolidated Condensed Interim Statement of Profit or Loss and Other Comprehensive Income

For the nine months ended March 31, 2026 (unaudited)

	Note	Nine months ended		Quarter ended	
		March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025
(Rupees in thousand)					
Revenue from contracts with customers - net	15	45,566,098	39,985,947	17,129,138	12,492,367
Cost of sales		(29,801,828)	(29,150,580)	(10,748,745)	(8,953,566)
Gross profit		15,764,270	10,835,367	6,380,393	3,538,801
Distribution and marketing expenses		(1,551,406)	(1,328,498)	(482,767)	(408,872)
Administrative expenses		(1,332,843)	(1,247,967)	(488,785)	(387,070)
Other operating expenses		(901,639)	(823,942)	(365,530)	(166,010)
		(3,785,888)	(3,400,407)	(1,337,082)	(961,952)
Other income	16	236,478	333,581	151,102	67,230
Operating profit		12,214,860	7,768,541	5,194,413	2,644,079
Finance cost		(1,156,198)	(1,581,540)	(284,457)	(408,189)
Profit before income taxes and levies		11,058,662	6,187,001	4,909,956	2,235,890
Levy - final taxes		(17,369)	(15,179)	(17,117)	(7,674)
Profit before income tax		11,041,293	6,171,822	4,892,839	2,228,216
Taxation		(5,005,455)	(1,123,247)	(1,776,637)	(840,412)
Profit after tax for the period		6,035,838	5,048,575	3,116,202	1,387,804
Other comprehensive (loss) / income					
Items that may not be reclassified to profit or loss in subsequent periods:					
Unrealized (loss) / gain on revaluation of investments measured at fair value through other comprehensive income - net of taxation					
		(61,105)	(248,343)	44	(8,659)
Total comprehensive income for the period		5,974,733	4,800,232	3,116,246	1,379,145
Earnings per share - basic and diluted (Rupees)					
		30.25	25.30	15.62	6.96

The annexed notes 1 to 26 form an integral part of the unconsolidated condensed interim financial statements.



Chief Financial Officer



Chief Executive Officer



Chairman

Unconsolidated Condensed Interim Statement of Changes in Equity

For the nine months ended March 31, 2026 (unaudited)

	Issued Subscribed and Paid up Capital	Capital reserves			Revenue reserves		Total reserves
		Fair value reserve	Share issuance reserve	Amalgam- ation reserve	General reserves	Unappropri- ated profit	
(Rupees in thousand)							
Balance as on July 1, 2024 (audited)	1,917,983	1,754,348	77,177	104,823	2,278,935	4,819,886	10,953,152
Issuance of shares against merger	77,177	-	(77,177)	-	-	-	-
Interim dividend for the year ended							
June 30, 2025 @ Rs. 45/- per share	-	-	-	-	-	(8,978,220)	(8,978,220)
Total comprehensive income							
for the nine months ended March 31, 2025	-	(248,343)	-	-	-	5,048,575	4,800,232
Balance as on March 31, 2025 (un-audited)	1,995,160	1,506,005	-	104,823	2,278,935	890,241	6,775,164
Balance as at July 1, 2025 - (audited)	1,995,160	1,657,863	-	104,823	2,278,935	2,039,519	8,076,300
Final dividend for the year ended							
June 30, 2025 @ Rs. 15 per share	-	-	-	-	-	(2,992,739)	(2,992,739)
Interim dividend for the year ended							
June 30, 2026 @ Rs. 20/- per share	-	-	-	-	-	(3,990,319)	(3,990,319)
Transfer of fair value reserve on sale of							
long term investment to unappropriated profits	-	(108,798)	-	-	-	108,798	-
Total comprehensive income							
for the nine months ended March 31, 2026	-	(61,105)	-	-	-	6,035,838	5,974,733
Balance as on March 31, 2026 (un-audited)	1,995,160	1,487,960	-	104,823	2,278,935	1,201,097	7,067,975

The annexed notes 1 to 26 form an integral part of the unconsolidated condensed interim financial statements.



Chief Financial Officer



Chief Executive Officer



Chairman

Unconsolidated Condensed Interim Statement of Cash Flows

For the nine months ended March 31, 2026 (unaudited)

	Note	Nine months ended	
		March 31 2026	2025
		(Rupees in thousand)	
Cash flows from operating activities			
Profit before taxation		11,041,293	6,171,822
Adjustment for:			
Depreciation on property, plant and equipment	12	167,647	147,830
Amortization of intangible assets		4,542	4,694
Depreciation on right of use assets		1,444	3,964
Gain on redemption of short term investments		-	(51,157)
Provision for / (reversal of) employee benefits		6,276	13,065
Finance cost		1,156,198	1,581,540
Property, plant and equipment written off		31	(3,047)
Gain on disposal of property, plant and equipment		-	(7)
Provision for legal and professional expense		-	18,315
Provision for Workers' Profit Participation Fund		594,169	332,277
Provision for Workers' Welfare Fund		230,542	126,265
Final tax - levy		17,369	-
Profit on bank deposits	16	(23,733)	(76,056)
Dividend income	16	(115,794)	(50,035)
		2,038,691	2,047,648
Cash flow from operating activities before working capital changes		13,079,984	8,219,470
Effect on cash flow due to working capital changes			
(Increase) / decrease in current assets:			
Stores and spares		86,405	7,527
Stock in trade		(902,258)	(715,354)
Trade debts		(493,142)	(263,827)
Loans and advances		(171,333)	156,489
Trade deposits and short term prepayments		28,946	18,899
Balance with statutory authorities		332,360	(1,954,915)
Other receivables		58,171	(60,574)
		(1,060,831)	(2,811,755)
Increase / (decrease) in current liabilities:			
Trade and other payables		2,129,140	(502,387)
Contract liabilities		499,180	(1,192,694)
Cash flows generated from / (used in) operations		14,647,473	3,712,634
Income tax paid		(3,241,634)	(3,195,486)
Levy - final taxes paid		(17,369)	-
Receipts / (payments) against long-term loans to employees - net		(668)	3,972
Long term security deposits paid		800	(21,719)
Employee benefits paid		(25,276)	(6,741)
Receipt from Workers' Profit Participation Fund		21,927	-
Worker's Welfare Fund paid		(164,568)	(353,958)
Finance cost paid		(1,481,992)	(1,953,166)
		(4,908,780)	(5,527,098)
Net cash generated from / (used in) operating activities		9,738,693	(1,814,464)
Cash flows from investing activities			
Purchase of property, plant and equipment		(1,006,400)	(352,642)
Long term investments		234,241	-
Short term investments made		-	(3,000,000)
Short term investments redeemed		-	3,051,157
Proceeds from sale of property, plant and equipment		33,062	53,494
Dividend received		115,794	50,035
Profit on bank deposits		23,733	76,056
Net cash used in investing activities		(599,570)	(121,900)
Cash flows from financing activities			
Dividend paid		(6,970,310)	(8,898,331)
Principal payment against lease liabilities		(3,865)	(2,955)
Long term financing received		1,500,000	-
Long term financing repaid		(866,175)	(319,534)
Net cash used in financing activities		(6,340,350)	(9,220,820)
Net increase / (decrease) in cash and cash equivalents		2,798,773	(11,157,184)
Cash and cash equivalents at the beginning of the period		(12,470,751)	(6,694,831)
Effect of exchange rate changes on cash and cash equivalents		19,532	18,592
Cash and cash equivalents at the end of the period	18	(9,652,446)	(17,833,423)

The annexed notes 1 to 26 form an integral part of the unconsolidated condensed interim financial statements.

Chief Financial Officer

Chief Executive Officer

Chairman

Notes to the Unconsolidated Condensed Interim Financial Statements

For the nine months ended March 31, 2026 (unaudited)

1 The Company And Its Activities

Millat Tractors Limited (the Company) is a public limited company and was incorporated in Pakistan in 1964 under the Companies Act, 1913 (now the Companies Act, 2017), and is listed on the Pakistan Stock Exchange Limited. The registered office and factory of the Company is situated at 9 km Sheikhupura Road, District Sheikhupura. The Company also has regional offices located in Karachi, Multan, Sukkur and Islamabad.

The Company is principally engaged in assembling and manufacturing of agricultural tractors, implements and multi-application products. The Company is also involved in the sale, implementation and support of Industrial and Financial Systems (IFS) applications in Pakistan and abroad.

2 Statement of Compliance

These unconsolidated condensed interim financial statements of the Company for the nine months ended March 31, 2026 have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable for interim financial reporting comprise of :

- International Accounting Standard (IAS) 34, Interim Financial Reporting, issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017 (the Act); and
- Provisions of and directives issued under the Act.

Where the provisions of and directives issued under the Companies Act, 2017 differ with the requirements of IAS 34, the provisions of or directives issued under the Companies Act 2017 have been followed.

These are the unconsolidated separate financial statements of the Company; consolidated financial statements have been presented separately.

3 Basis of Preparation

3.1 The comparative unconsolidated condensed interim statement of financial position presented in these unconsolidated condensed interim financial statements has been extracted from the unconsolidated annual audited financial statements of the Company for the year ended June 30, 2025, whereas comparative unconsolidated condensed interim statement of profit or loss and comprehensive income, unconsolidated condensed interim statement of changes in equity and unconsolidated condensed interim statement of cash flows have been extracted from the unconsolidated condensed interim financial statements for the nine months ended March 31, 2025.

3.2 These unconsolidated condensed interim financial statements do not include all information and disclosures required in the unconsolidated annual audited financial statements and therefore should be read in conjunction with the unconsolidated annual audited financial statements for the year ended June 30, 2025.

Notes to the Unconsolidated Condensed Interim Financial Statements

For the nine months ended March 31, 2026 (unaudited)

3.3 This interim financial information is un-audited and is being submitted to shareholders, as required under section 237 of the Act.

4 Basis of Measurement

These financial statements have been prepared under the historical cost convention except certain financial instruments, government grant and plan assets of defined benefit plan which have been measured at fair value. In addition, obligations in respect of staff retirement benefits and lease liabilities which have been carried at present value and right of use assets which are initially measured at an amount equal to the corresponding lease liability and depreciated over the respective lease terms.

5 Functional and Presentation Currency

The financial statements are presented in Pak Rupees which is the Company's functional and presentation currency.

6 Material Accounting Policies

The accounting policies and methods of computation adopted in the preparation of this unconsolidated condensed interim financial statements are the same as those applied in the preparation of preceding annual audited financial statements of the Company for the year ended June 30, 2025, except for the adoption of amendments to approved accounting and reporting standards as applicable in Pakistan which became effective for the current period as disclosed in note 6.1.

6.1 Standards, amendments to published standards and interpretations that are effective in the current period

Certain standards, amendments and interpretations to approved accounting standards are effective for accounting periods beginning on July 1, 2025, but are considered not to be relevant or to have any significant effect on the Company's operations (although they may affect the accounting for future transactions and events) and are, therefore, not detailed in these unconsolidated condensed interim financial statements.

6.2 Standards, amendments and interpretations to existing standards that are not yet effective and have not been early adopted by the Company

There are certain standards, amendments to the accounting standards and interpretations that are mandatory for the Company's accounting periods beginning on or after July 1, 2026, but are considered not to be relevant or to have any significant effect on the Company's operations and are, therefore, not detailed in these unconsolidated condensed interim financial statements.

6.3 The accounting policies and the methods of computation adopted in preparation of these condensed interim financial statements are the same as those applied in the preparation of the financial statements for the year ended June 30, 2025.

6.4 Taxation

Income tax expense is recognized in each interim period based on best estimate of the weighted average annual income tax rate expected for the full financial year. Amounts accrued for income tax expense in one interim period may have to be adjusted in a subsequent interim period of that financial year if the estimate of the annual income tax rate changes.

7 Critical Accounting Estimates and Judgments

The preparation of condensed interim financial information requires management to make judgments, estimates and assumptions that affect the application of accounting policies and reported amount of assets and liabilities, incomes and expenses. Actual results may differ from these estimates. The significant judgments made by management in applying the Company's accounting policies and the key sources of estimation are the same as those that applied to the financial statements for the year ended 30 June 2025, with the exception of change in estimate that is required in determining the provision for income taxes as referred to in note 6.3.

	Note	(Un-audited) March 31, 2026 (Rupees in thousand)	(Audited) June 30, 2025
8 Long Term Finances – Secured			
Long-term loan		1,528,905	886,736
Current portion shown under current liabilities		(6,933)	(426,046)
	8.1	1,521,972	460,690
8.1 The reconciliation of the carrying amount is as follows:			
Opening balance	8.2 - 8.4	886,736	1,313,763
Loan received during the period / year	8.5	1,500,000	-
Repayments during the period / year		(866,175)	(433,183)
Unwinding of discount on liability		8,344	6,156
		1,528,905	886,736
Less: Current portion shown under current liabilities		(6,933)	(426,046)
Closing balance	8.2 & 8.5	1,521,972	460,690

8.2 This represents amount against two loan facilities of Rs.60,000 thousand and 100,000 thousand (June 30, 2025: Rs.160,000 thousand) obtained under renewable energy finance scheme announced by the State Bank of Pakistan (SBP) to promote renewable energy use in Pakistan. It carries standard markup of 2.5% per annum, which is payable on quarterly basis. The loan was previously repayable in 40 equal quarterly instalments starting from September 30, 2021, however in the year ended June 30, 2022, the loan facility was modified by the Bank with equal 36 payments payable starting from April 28, 2022. The modification was considered to be non-substantial, with the resulting impact recognized in these financial statements accordingly. The discount rate used is 11.47% per annum (June 30, 2025: 11.47% per annum). The difference between cash received and present value of

Notes to the Unconsolidated Condensed Interim Financial Statements

For the nine months ended March 31, 2026 (unaudited)

cash outflows upon initial recognition and subsequent modification has been recognized as deferred grant. The carrying amount of loan as of period end is Rs. 28,905 thousand (June 30, 2025: Rs. 46,502 thousand). This facility is secured by specific and exclusive charge on the purchased machinery and ranking charge over current assets of the Company. The facility amounting to Rs. 60,000 thousand was prematurely settled during the period.

- 8.3** This included amount of loan against facility of Rs. 1,500,000 thousand (June 30, 2025: Rs. 1,500,000 thousand) to maintain the Company's ownership stake of 15.86% in Hyundai Nishat Motors (Private) Limited. The loan was repayable in 16 equal quarterly instalments commencing from April 1, 2023 and carried markup at the rate of base rate plus 0.40% per annum, which was payable quarterly. Base rate was defined as the 'average of 3-month offer rate of KIBOR'. The base rate was set for the first time at the date of initial disbursement and subsequently reset on the first working day of each calendar quarter, using the rate prevailing on last working day of preceding calendar quarter. This facility was secured by first exclusive mortgage charge over land of the factory situated at 9 KM, Sheikhpura Road, Lahore, amounting to Rs. 2,000,000 thousand (including 25% margin). At period end, all outstanding principal, mark-up and associated costs were settled in full.
- 8.4** This included Term Finance (TF) loan facility amounting to Rs. 269,570 thousand (June 30, 2025: 269,570 thousand) availed from The Bank of Punjab in April 2024 to finance capital expenditure. The facility had a sanctioned limit of Rs. 500,000 thousand. The loan was repayable in 20 equal quarterly instalments and carried markup at the rate of 1 month KIBOR plus 0.95%. The loan was secured against 1st Pari Passu charge over present and future fixed assets of the company amounting to Rs. 666,667 thousand with 25% margin. During the period, all outstanding principal, mark-up and associated costs were settled in full.
- 8.5** This includes amount of loan against new facility of Rs. 1,500,000 thousand obtained from Meezan Bank Limited to meet the Company's long-term requirements including re-profiling of balance sheet. The loan carries a grace period of one year, and is repayable in 16 equal quarterly instalments commencing from February 19, 2027. The loan carries markup at the rate of 3-month KIBOR plus 0.30% per annum, which is payable quarterly, commencing from the date of initial disbursement. The markup rate will be set for the first time at the date of initial disbursement and subsequently reset on the first working day of each calendar quarter, using the rate prevailing on last working day of preceding calendar quarter. This facility is secured against joint Pari Passu charge over all present and future fixed assets of the company with 25% margin.

	(Un-audited) March 31, 2026	(Audited) June 30, 2025
	(Rupees in thousand)	
9 Trade and Other Payables		
Trade creditors	5,053,748	3,778,542
Bills payable	803,405	316,352
Accrued liabilities	262,693	419,949
Trademark fee payable	503,224	507,065
Workers' Profit Participation Fund	594,169	-
Workers' Welfare Fund	224,438	158,464
Security deposits	509,564	242,365
Accrued markup on long-term finances	41,879	26,969
Accrued markup on running finance	215,979	557,000
Payable against sale tax withheld	285,682	67,428
Others	289,563	227,506
	8,784,344	6,301,640

10 Short Term Borrowings - Secured

The effective rates of mark-up on short-term running finance facility ranges from KIBOR plus 0.04% to KIBOR plus 0.40% (June 30, 2025: KIBOR plus 0.04% to KIBOR plus 0.40%) per annum. The facilities for running finance available from various commercial banks are for the purpose of meeting working capital requirements. The total limit of short term running financing facilities available from banks aggregates to 25,100,000 thousand (June 30, 2025: Rs. 22,500,000 thousand) out of these facilities Rs. 13,613,559 thousand (June 30, 2025: 8,966,232 thousand) remained unutilized as of reporting date. Out of the above mentioned authorized limit Rs. 8,500,000 thousand (June 30, 2025: Rs. 6,500,000 thousand) has been obtained under Islamic mode of financing. These facilities are secured by pari passu hypothecation charge over current and future assets and book debts of the Company, lien over import documents and counter guarantees of the Company.

11 Contingencies and Commitments

11.1 There have been no significant changes in contingencies since the date of the preceding published unconsolidated annual financial statements for the year ended June 30, 2025. While certain cases have progressed through hearings, these developments have not resulted in any material changes to the contingencies.

11.2 Commitments in respect of outstanding letters of credit and contracts other than for capital expenditure, are Rs. 2,556,707 thousand (June 30, 2025: Rs 1,924,890 thousand).

Notes to the Unconsolidated Condensed Interim Financial Statements

For the nine months ended March 31, 2026 (unaudited)

	Note	(Un-audited) March 31, 2026 (Rupees in thousand)	(Audited) June 30, 2025
12	Property, Plant And Equipment		
	Operating fixed assets	2,505,752	1,672,939
	Capital work in progress	87,459	113,136
		2,593,212	1,786,075
12.1	Operating fixed assets		
	Opening book value	1,672,939	1,537,146
	Add: Additions during the period / year	1,032,077	413,968
		2,705,016	1,951,114
	Less: Deletions during the period / year - at net book value	(33,093)	(75,728)
	Adjustments made during the period / year	1,477	(2,248)
	Depreciation charge for the period / year	(167,647)	(200,199)
		(199,263)	(278,175)
	Closing book value	2,505,753	1,672,939
12.1.1	Additions during the period		
	- Land	624,863	-
	- Buildings on freehold land	1,272	4,446
	- Plant and machinery	142,935	258,114
	- Tools and equipment	3,598	10,311
	- Furniture, fixture and office equipment	11,372	23,668
	- Vehicles	242,846	109,056
	- Computers	5,191	8,373
		1,032,077	413,968
12.2	Capital work in progress		
	Plant and machinery	87,459	113,136

	(Un-audited) March 31, 2026	(Audited) June 30, 2025
	(Rupees in thousand)	
13 Long Term Investments		
Investments in related parties:		
In subsidiary undertakings - At cost		
- Millat Industrial Products Limited - unquoted	57,375	57,375
- Tipeg Intertrade DMCC - unquoted	40,020	40,020
- Bolan Castings Limited - quoted	76,610	76,610
	174,005	174,005
Other investment - At fair value through other comprehensive income		
- Arabian Sea Country Club Limited - unquoted	-	-
- Hyundai Nishat Motors (Pvt.) Limited - unquoted		
Cost	3,103,029	3,103,029
Surplus on fair valuation of investment	2,395,538	2,547,586
	5,498,567	5,650,615
	5,672,572	5,824,620
Investments other than related parties		
At fair value through other comprehensive income		
Baluchistan Wheels Limited - quoted		
Cost	-	12,145
Surplus on revaluation of investment	-	170,221
	-	182,366
TCC Management Services (Private) Limited - unquoted		
Cost	400	400
	5,672,972	6,007,386
14 Cash and Bank Balances		
In hand		
- Cash	2,263	1,485
- Cheques	215,034	685,004
	217,297	686,489
Cash at bank		
Current accounts - Conventional	1,196,447	346,893
Deposit accounts - Conventional	420,251	388,556
Deposit accounts - Islamic	-	143,810
	1,833,995	1,565,748

Notes to the Unconsolidated Condensed Interim Financial Statements

For the nine months ended March 31, 2026 (unaudited)

(Un-audited) (Un-audited)
 Nine months ended
 March 31, March 31,
 2026 2025
 (Rupees in thousand)

15 Revenue from Contracts with Customers			
Disaggregation of revenue	Timing of revenue recognition		
Local:			
Tractors	Point-in-time	40,847,569	34,437,203
Implements	Point-in-time	70,844	74,582
Multi-application products	Point-in-time	184,791	119,107
Trading goods	Point-in-time	1,559,756	1,575,727
IFS services	Point-in-time / Over time	625	1,575
		42,663,585	36,208,194
Export:			
Tractors	Point-in-time	3,152,657	4,045,478
Implements	Point-in-time	281,159	64,122
Trading goods	Point-in-time	154,206	93,084
IFS services	Point-in-time / Over time	2,685	6,560
		3,590,707	4,209,244
Less: Commission		(688,194)	(431,491)
		45,566,098	39,985,947
16 OTHER INCOME			
Income from financial assets			
Dividend income on long-term investments		115,794	50,035
Gain on disposal of short-term investments		-	51,157
Mark-up on bank deposits		23,733	76,056
Mark-up on early payments		33,462	14,180
		172,989	191,428
Income from assets other than financial assets			
		63,489	142,153
		236,478	333,581

17 TRANSACTIONS WITH RELATED PARTIES

Related parties include subsidiaries, associates, entities under common control, entities with common directors, group companies, major shareholders, post employment benefit plans and key management personnel. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly, including any director (whether executive or otherwise) of that Company. The Company in the normal course of business carries out transactions with various related parties. Amounts due from and to related parties are shown under receivables and payables. Significant related party transactions have been disclosed in respective notes to these financial statements other than the following:

		(Un-audited)	(Un-audited)
		March 31, 2026	March 31, 2025
		(Rupees in thousand)	
Relation with undertaking	Nature of transaction		
Subsidiaries	Purchase of components	2,362,733	2,139,272
	Sale of goods and services	2,933,355	639,014
	Dividend income	114,114	46,187
Associates	Purchase of fixed assets	20,879	9,216
	Purchase of components	8,492	6,047
	Sale of goods and services	625	1,575
Employees' defined benefit plan	Contribution to employees' defined benefit plan	6,276	13,065
Defined contribution plans	Contribution to defined Contribution to employees' contribution plan	179	2,301
Provident Fund	Amount contributed	46,366	41,347
Key management personnel	Remuneration	265,773	273,161
	Dividend paid - net	1,687,562	1,616,281
	Disposal of assets to key management personnel	13,415	-

The outstanding balances of such parties are as under:

		(Un-audited)	(Audited)
		March 31, 2026	June 30, 2025
		(Rupees in thousand)	
Relation with undertaking	Nature of balance		
Subsidiaries	Payable to related parties	268,334	197,972
	Advance against sale	311,874	-
	Receivable from related parties	-	159,722
Associates	Receivable from related parties	14,175	14,120
	Payable against Purchases	2,490	372

Notes to the Unconsolidated Condensed Interim Financial Statements

For the nine months ended March 31, 2026 (unaudited)

		(Un-audited) March 31, 2026	(Un-audited) March 31, 2025
		(Rupees in thousand)	
18	Cash and Cash Equivalents		
	Cash and bank balances	1,659,226	1,504,727
	Short term borrowings	(11,311,672)	(19,338,150)
		(9,652,446)	(17,833,423)

19 Disclosure requirements for Companies not engaged in Shariah non-permissible business activities

Following information has been disclosed as required under Part 1 Clause VII of the Fourth Schedule to the Companies Act, 2017 as amended via S.R.O. 1278(I)/2024 dated August 15, 2024:

Description		Note	March 31, 2026	June 30, 2025
			(Rupees in thousand)	
Unconsolidated statement of financial position				
	Financing obtained as per Islamic mode	Shariah	8,000,000	6,500,000
	Accrued finance cost on conventional loan	Non-Shariah	222,858	378,000
	Long-term and short-term Shariah compliant Investments	Shariah	5,596,362	5,651,015
	Bank balances - Shariah compliant	Shariah	-	143,810

			(Un-audited) Nine months ended March 31, 2026	(Un-audited) March 31, 2025
			(Rupees in thousand)	
Unconsolidated statement of profit or loss				
	Revenue earned from a shariah-compliant business segment	Shariah	45,566,098	39,985,947
Source and detailed break up of other income				
Other income earned from shariah compliant:				
	Rental Income	Shariah	39,655	30,799
	Gain on disposal of operating fixed assets	Shariah	-	7
	Sale of scrap	Shariah	11,518	116,230
	Miscellaneous	Shariah	12,316	13,709
	Dividend income	Shariah	114,114	46,187

			(Un-audited) Nine months ended March 31, 2026	(Un-audited) March 31, 2025
(Rupees in thousand)				
Other income earned from non - shariah compliant:				
Income on bank deposits	Non-Shariah	17	23,733	76,056
Gain on disposal of investments	Non-Shariah		-	51,157
Dividend income	Non-Shariah	17	1,680	3,848

Relationship with shariah compliant banks

Name	Relationship
Meezan Bank Limited	Funded / Non-funded facility & Bank Balances

20 Operating Segments

- 20.1** These financial statements have been prepared on the basis of a single reportable segment.
- 20.2** Revenue from sale of tractors represents 97% (March 31, 2025: 96%) of the net sales of the Company.
- 20.3** 92% (March 31, 2025: 89%) sales of the Company relate to customers in Pakistan.
- 20.4** All non-current assets of the Company as at March 31, 2026 and June 30, 2025 are located in Pakistan.

21 Fair Value of Financial Assets And Liabilities

- 21.1** Fair value of financial assets measured at fair value through other comprehensive income is derived from quoted market prices in active markets, if available.
- 21.2** The carrying values of other financial assets and financial liabilities reflected in these unconsolidated condensed interim financial statements approximate their fair values. Fair value is determined on the basis of objective evidence at end of each reporting period.
- 21.3** Long term investment in the unquoted shares of Hyundai Nishat Motors (Private) Limited (HNMPL) are currently classified as a Level 3 financial asset and measured at fair value on the reporting dates. Due to change in underlying factors, there has been an unrealized loss of Rs. 152,048 thousand (March 31, 2025: Rs. 409,600 thousand) recognised during the period.

22 Financial Risk Management

The Company's financial risk management objective and policies are consistent with those disclosed in the unconsolidated annual audited financial statements for the year ended June 30, 2025.

Notes to the Unconsolidated Condensed Interim Financial Statements

For the nine months ended March 31, 2026 (unaudited)

23 Events After The Reporting Date

The Board of Directors has declared Rs. Nil cash dividend (June 30, 2025: Rs. 15 per share) and Nil bonus shares (June 30, 2025: Nil) in their meeting held on April 28, 2026.

24 Corresponding Figures

There have been no significant re-classifications in these unconsolidated condensed interim financial statements.

25 Date of Authorisation For Issue

These unconsolidated condensed interim financial statements were authorized for issue on April 28, 2026 by the Board of Directors of the company.

26 General

26.1 Provisions in respect of Worker's Welfare Fund, Worker's Profit Participation Fund, Employees' defined benefit plan, accumulating compensated absences and taxation are estimated and these are subject to final adjustment in the unconsolidated annual audited financial statements.

26.2 Figures have been rounded off to the nearest thousand rupees, unless otherwise stated.



Chief Financial Officer



Chief Executive Officer



Chairman

Consolidated Condensed Interim Financial Statements

MILLAT TRACTORS LIMITED

For the nine months ended March 31, 2026 (unaudited)

Consolidated Condensed Interim Statement of Financial Position

As at March 31, 2026 (Unaudited)

	Note	March 31, 2026 (Rupees in thousand)	June 30, 2025
EQUITY AND LIABILITIES			
Share capital and reserves			
Authorized share capital			
530,000,000 (June 30, 2024: 530,000,000)			
ordinary shares of Rs. 10/- each		5,300,000	5,300,000
Issued, subscribed and paid up capital		1,995,160	1,995,160
Reserves		5,737,078	6,748,685
Attributable to owners of the Holding Company		7,732,238	8,743,845
Non-controlling interests		541,769	534,643
Total equity		8,274,007	9,278,488
Non-current liabilities			
Long term finances - secured	7	1,521,972	465,690
Deferred grant		3,968	6,585
Lease liabilities against right-of-use assets		-	-
Employees' defined benefit plan		22,402	22,659
Long term deposits		18,948	17,977
Deferred tax liabilities - net		820,063	1,107,346
		2,387,353	1,620,257
Current liabilities			
Trade and other payables	8	9,446,161	6,535,954
Contract liabilities		2,313,956	2,062,405
Taxation - net		681,788	-
Short term borrowings - secured	9	11,546,440	14,116,369
Current portion of non-current liabilities		29,268	493,411
Unclaimed dividend		399,383	368,183
Unpaid dividend		59,355	79,163
Accumulating compensated absences		308,401	327,050
		24,784,752	23,982,535
CONTINGENCIES AND COMMITMENTS			
	10	35,446,112	34,881,280

The annexed notes 1 to 24 form an integral part of the consolidated condensed interim financial statements.



Chief Financial Officer



Chief Executive Officer

	Note	March 31, 2026 (Rupees in thousand)	June 30, 2025
ASSETS			
Non-current assets			
Property, plant and equipment	11	2,862,705	2,088,503
Right-of-use assets		-	1,444
Intangible assets		11,177	15,720
Goodwill		18,572	18,572
Investment property		38,861	38,861
Long term investments	12	5,498,967	5,874,252
Long term loans and advances		10,457	9,878
Long term deposits		11,386	9,409
Employees' defined benefit plan		176,499	174,991
		8,628,624	8,231,630
Current assets			
Stores and spares		753,877	858,692
Stock in trade		14,343,649	13,516,527
Trade debts		1,837,864	883,507
Loans and advances		311,018	152,553
Trade deposits and short term prepayments		146,811	175,140
Balances with statutory authorities		7,255,206	7,604,411
Other receivables		213,484	294,570
Tax refunds due from the Government		-	1,274,269
Short term investments		40,000	63,856
Cash and bank balances	13	1,915,579	1,826,125
		26,817,488	26,649,650
		35,446,112	34,881,280



Chairman

Consolidated Condensed Interim Statement of Profit or Loss and Other Comprehensive Income

For the nine months ended March 31, 2026 (unaudited)

	Note	Nine months ended		Quarter ended	
		March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025
(Rupees in thousand)					
Revenue from contracts with customers - net	14	45,908,758	40,876,392	17,230,508	12,579,515
Cost of sales		(29,665,758)	(29,629,794)	(10,693,544)	(8,975,085)
Gross profit		16,243,000	11,246,598	6,536,964	3,604,430
Distribution and marketing expenses		(1,617,267)	(1,422,882)	(507,655)	(442,493)
Administrative expenses		(1,555,418)	(1,473,503)	(556,248)	(458,457)
Other operating expenses		(901,769)	(823,942)	(365,530)	(166,010)
		(4,074,454)	(3,720,327)	(1,429,433)	(1,066,960)
Other income	15	133,447	304,624	41,124	106,834
Operating profit		12,301,993	7,830,895	5,148,655	2,644,304
Finance cost		(1,170,822)	(1,613,812)	(290,921)	(415,961)
Profit before income taxes and levies		11,131,171	6,217,083	4,857,734	2,228,343
Levy - final taxes		(17,369)	(15,179)	(17,117)	(7,674)
Profit before income tax		11,113,802	6,201,904	4,840,617	2,220,669
Taxation		(5,043,220)	(1,212,937)	(1,784,372)	(850,799)
Profit after tax for the period		6,070,582	4,988,967	3,056,245	1,369,870
Other comprehensive income / (loss):					
Other comprehensive income to be reclassified to profit or loss in subsequent periods:					
Exchange differences on translation of foreign operations		(6,320)	1,760	(1,346)	1,630
Unrealized (loss) / gain on revaluation of investments measured at fair value through other comprehensive income		(47,639)	(246,546)	44	(10,600)
Remeasurements of employee benefits		-	-	-	-
		(53,959)	(244,786)	(1,302)	(8,970)
Total comprehensive income for the period		6,016,623	4,744,181	3,054,943	1,360,900
Attributable to:					
- Equity holders of the Holding Company					
Profit after tax		6,031,067	5,011,897	3,042,905	1,363,054
Other comprehensive (loss) / income for the period		(59,616)	(246,192)	(966)	(8,334)
		5,971,451	4,765,705	3,041,939	1,354,720
- Non-controlling interests					
Profit after tax		39,515	(22,930)	13,340	6,816
Other comprehensive income / (loss) for the period		5,657	1,406	(336)	(636)
		45,172	(21,524)	13,004	6,180
		6,016,623	4,744,181	3,054,943	1,360,900
		Restated		Restated	
Earnings per share - basic and diluted (Rupees)		30.43	25.01	15.32	6.87

The annexed notes 1 to 24 form an integral part of the consolidated condensed interim financial statements.



Chief Financial Officer



Chief Executive Officer



Chairman

Consolidated Condensed Interim Statement of Changes in Equity

For the nine months ended March 31, 2026 (unaudited)

	Issued, subscribed and paid up capital	Revenue reserves			Capital reserves				Non-controlling interests	Total
		General reserve	Other reserve	Unappropriated profit	Exchange translation reserve	Amalgamation reserve	Share issuance reserve	Fair value reserve		
(Rupees in thousand)										
Balance as on 01 July 2024 (audited)	1,917,983	2,475,309	208,929	4,933,017	142,652	104,823	77,177	1,769,093	590,218	12,219,201
Issuance of shares against merger	77,177	-	-	-	-	-	(77,177)	-	-	-
Dividend payment to NCI	-	-	-	-	-	-	-	-	(25,879)	(25,879)
Interim dividend for the year ended										
June 30, 2025 @ Rs. 45/- per share	-	-	-	(8,978,220)	-	-	-	-	-	(8,978,220)
Net profit for the period	-	-	-	5,011,897	-	-	-	-	(22,930)	4,988,967
Other comprehensive (loss) / income for the period	-	-	-	-	1,320	-	-	(247,512)	1,406	(244,786)
Total comprehensive income for the period	-	-	-	5,011,897	1,320	-	-	(247,512)	(21,524)	4,744,181
Balance as on 31 March 2025	1,995,160	2,475,309	208,929	966,694	143,972	104,823	-	1,521,581	542,815	7,959,283
Balance as at July 1, 2025 - (audited)	1,995,160	2,475,309	208,929	2,138,384	147,015	104,823	-	1,674,225	534,643	9,278,488
Final dividend for the year ended										
June 30, 2025 @ Rs. 15 per share	-	-	-	(2,992,739)	-	-	-	-	-	(2,992,739)
Dividend payment to NCI	-	-	-	-	-	-	-	-	(38,046)	(38,046)
Transfer of fair value reserve of Balochistan Wheels										
Limited investment to unappropriated profits	-	-	-	131,389	-	-	-	(131,389)	-	-
Interim dividend for the year ended										
June 30, 2026 @ Rs. 20/- per share	-	-	-	(3,990,319)	-	-	-	-	-	(3,990,319)
Net profit for the period	-	-	-	6,031,067	-	-	-	-	39,515	6,070,582
Other comprehensive (loss) / income for the period	-	-	-	-	(4,740)	-	-	(54,876)	5,657	(53,959)
Total comprehensive income for the period	-	-	-	6,031,067	(4,740)	-	-	(54,876)	45,172	6,016,623
Balance as on 31 March 2026	1,995,160	2,475,309	208,929	1,317,782	142,275	104,823	-	1,487,960	541,789	8,274,007

The annexed notes 1 to 24 form an integral part of the consolidated condensed interim financial statements.



Chief Financial Officer



Chief Executive Officer



Chairman

Consolidated Condensed Interim Statement of Cash Flows

For the nine months ended March 31, 2026 (unaudited)

	Note	Nine months ended	
		2026	2025
		March 31	
		(Rupees in thousand)	
Cash flows from operating activities			
Profit before taxation		11,113,802	6,201,904
Adjustment for:			
Depreciation on property, plant and equipment	11	199,744	136,083
Depreciation on right of use asset		1,444	3,964
Amortization of intangible assets		4,542	4,694
Gain on disposal of property, plant and equipment		-	(7)
Gain on disposal of short term investments		-	(51,157)
Provision for / (reversal of) employee benefits		8,206	14,527
Finance cost		1,170,822	1,613,812
Property, plant and equipment written off		31	(3,047)
Levy - final taxes paid		17,369	-
Profit on bank deposits		(29,353)	(89,758)
Provision for Workers Profit Participation Fund		594,174	332,288
Provision for Workers Welfare Fund		230,542	126,268
Dividend income		(1,680)	(3,848)
		2,195,841	2,083,819
Cash flow from operating activities before working capital changes		13,309,643	8,285,723
Effect on cash flow due to working capital changes			
(Increase) / decrease in current assets:			
Stores and spares		104,815	23,920
Stock in trade		(827,122)	(404,822)
Trade debts		(954,357)	(544,186)
Loans and advances		(158,465)	164,508
Trade deposits and prepayments		28,329	21,528
Balance with statutory authorities		349,205	(1,933,541)
Other receivables		58,114	(155,005)
		(1,399,481)	(2,827,598)
Increase / (decrease) in current liabilities:			
Trade and other payables		2,576,164	(624,549)
Contract liabilities		251,551	(1,071,170)
Cash flow generated from operations		14,737,877	3,762,406
Income tax paid		(3,329,948)	(3,238,947)
Levy - final taxes paid		(17,369)	-
Increase in long term loans		(579)	789
Increase in long term security deposits		(1,114)	(17,991)
Workers Profit Participation Fund - net		21,927	(6)
Workers Welfare Fund paid - net		(164,568)	(369,862)
Employee benefits paid		(28,620)	6,567
Finance cost paid		(1,496,927)	(1,987,698)
		(5,017,198)	(5,607,148)
Net cash generated from / (used in) operating activities		9,720,679	(1,844,742)
Cash flows from investing activities			
Purchase of property, plant and equipment		(1,007,454)	(327,635)
Proceeds from disposal of property, plant and equipment		34,808	63,872
Short term investments made		-	(3,060,000)
Short term investments redeemed		23,856	3,051,157
Long term investment made- net		288,578	-
Dividend received		1,680	3,848
Profit on bank deposits		28,308	88,713
Net cash used in investing activities		(630,224)	(180,045)
Cash flows from financing activities			
Dividend paid to equity holders		(6,971,666)	(8,942,226)
Dividend paid to non-controlling interests		(38,046)	(25,879)
Principal payment against lease liabilities		(3,865)	(4,693)
Short term financing obtained		60,000	-
Short term financing paid		(79,870)	-
Long term financing received		1,500,000	-
Long term financing paid		(911,175)	(364,536)
Net cash used in financing activities		(6,444,622)	(9,337,334)
Net increase / (decrease) in cash and cash equivalents		2,645,833	(11,362,121)
Cash and cash equivalents at the beginning of the period		(12,210,374)	(6,310,666)
Foreign exchange difference		(6,320)	1,760
Cash and cash equivalents at the end of the period	16	(9,570,861)	(17,671,027)

The annexed notes 1 to 24 form an integral part of the consolidated condensed interim financial statements.



Chief Financial Officer



Chief Executive Officer



Chairman

Notes to the Consolidated Condensed Interim Financial Statements

For the nine months ended March 31, 2026 (unaudited)

1. The Group and Its Activities

1.1 Holding Company:

Millat Tractors Limited – the Holding Company is a public limited Company incorporated in Pakistan in 1964 under the Companies Act 2017 (repealed Companies Ordinance, 1984), and is listed on Pakistan Stock Exchange Limited. The registered office of the Company is situated at Sheikhpura Road, District Sheikhpura. The Company is principally engaged in assembling and manufacturing of agricultural tractors, implements and multi-application products. The Company is also involved in the sale, implementation and support of Industrial and Financial Systems (IFS) applications in Pakistan and abroad.

1.2 Subsidiary Companies:

Millat Industrial Products Limited (MIPL), an unlisted public company registered under the Companies Act 2017 (repealed Companies Ordinance, 1984), is a subsidiary of Millat Tractors Limited which holds 64.09% equity. MIPL is engaged in the business of manufacturing of industrial, domestical and vehicular batteries, cells and components. The registered office of MIPL is situated at 8.8 km, Lahore–Sheikhpura Road, Shahdara, Lahore while the manufacturing facility of MIPL is located at 49 km., off Multan Road, Bhai Pheru, Distt. Kasur.

Tipeg Intertrade DMCC, Dubai, a limited liability company registered with Dubai Multi Commodities Centre Authority, is a subsidiary of Millat Tractors Limited which holds 75% equity. The principal place of business of the company is located at Jumeirah Lake Towers, Dubai–UAE. The company is formed for trading of machinery and heavy equipment and its registered office is situated at Unit No.705, Fortune Executive Tower, Jumeirah lake Towers, Dubai, United Arab Emirates.

Bolan Castings Limited (BCL), a public limited company incorporated in Pakistan under the Companies Act 2017 (repealed Companies Ordinance, 1984), and is listed on Pakistan Stock Exchange, is a subsidiary of Millat Tractors Limited which holds 46.26% equity. BCL is engaged in the business of manufacturing of castings for tractors and automotive parts thereof. The geographical location and address of BCL’s business unit, including plant is RCD Highway, Hub Chowki, District Lasbela, Balochistan, Pakistan.

2. Basis of Preparation

2.1 Statement of Compliance

These consolidated condensed interim financial statements of the Group for the nine months ended March 31, 2026 have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable for interim financial reporting comprise of :

– International Accounting Standard (IAS) 34, Interim Financial Reporting, issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017 (the Act); and

– Provisions of and directives issued under the Act.

Where the provisions of and directives issued under the Companies Act, 2017 differ with the requirements of IAS 34, the provisions of or directives issued under the Companies Act 2017 have been followed.

2.2 These consolidated condensed interim financial statements are un-audited and do not include all of the information required for annual financial statements and should be read in conjunction with the annual financial statements as at and for the year ended June 30, 2025.

Notes to the Consolidated Condensed Interim Financial Statements

For the nine months ended March 31, 2026 (unaudited)

2.3 The comparative consolidated condensed interim statement of financial position presented in these consolidated condensed interim financial statements has been extracted from the consolidated annual audited financial statements of the Group for the year ended June 30, 2025, whereas comparative consolidated condensed interim statement of profit or loss and comprehensive income, consolidated condensed interim statement of changes in equity and consolidated condensed interim statement of cash flows have been extracted from the consolidated condensed interim financial statements for the nine months ended March 31, 2025.

2.4 This interim financial information is un-audited and is being submitted to shareholders, as required under section 237 of the Act.

3 Basis of Measurement

These financial statements have been prepared under the historical cost convention except certain financial instruments, government grant and plan assets of defined benefit plan which have been measured at fair value. In addition, obligations in respect of staff retirement benefits and lease liabilities which have been carried at present value and right of use assets which are initially measured at an amount equal to the corresponding lease liability and depreciated over the respective lease terms.

4 Functional and Presentation Currency

The financial statements are presented in Pak Rupees which is the Group's functional and presentation currency.

5 Significant Accounting Policies

5.1 The accounting policies and methods of computation adopted in the preparation of this consolidated condensed interim financial statements are the same as those applied in the preparation of preceding annual audited financial statements of the Group for the year ended June 30, 2025, except for the adoption of new and amended standards as set out.

5.2 Standards, amendments to published standards and interpretations that are effective in the current period

Certain standards, amendments and interpretations to approved accounting standards are effective for accounting periods beginning on July 01, 2025, but are considered not to be relevant or to have any significant effect on the Group's operations (although they may affect the accounting for future transactions and events) and are, therefore, not detailed in these consolidated condensed interim financial statements.

5.3 Standards, amendments and interpretations to existing standards that are not yet effective and have not been early adopted by the Group

There are certain standards, amendments to the accounting standards and interpretations that are mandatory for the Group's accounting periods beginning on or after July 1, 2026, but are considered not to be relevant or to have any significant effect on the Group's operations and are, therefore, not detailed in these consolidated condensed interim financial statements.

6 Critical Accounting Estimates and Judgments

The preparation of consolidated condensed interim financial information requires management to make judgments, estimates and assumptions that affect the application of accounting policies and reported amount of assets and liabilities, incomes and expenses. Actual results may differ from these estimates. The significant judgments made by management in applying the Group's accounting policies and the key sources of estimation are the same as those that applied to the financial statements for the year ended June 30, 2025.

	Note	(Un-audited) March 31, 2026 (Rupees in thousand)	(Audited) June 30, 2025
7	Long Term Finances - Secured		
	Long-term loan	1,548,905	951,736
	Current portion shown under current liabilities	(26,933)	(486,046)
	7.1	1,521,972	465,690
7.1	The reconciliation of the carrying amount is as follows:		
	Opening balance	951,736	1,438,763
	Loan received during the period / year	1,500,000	-
	Repayments during the year	(911,175)	(493,183)
	Unwinding of discount on liability	8,344	6,156
		1,548,905	951,736
	Less: Current portion shown under current liabilities	(26,933)	(486,046)
	Closing balance	1,521,972	465,690

7.2 This includes amount of loan against facility of Rs.100,000 thousand (June 30, 2025: Rs.160,000 thousand) obtained under renewable energy finance scheme announced by the State Bank of Pakistan (SBP) to promote renewable energy use in Pakistan. It carries standard markup of 2.5% per annum, which is payable on quarterly basis. The loan was previously repayable in 40 equal quarterly instalments starting from September 30, 2021, however in the year ended June 30, 2022, the loan facility was modified by the Bank with equal 36 payments payable starting from April 28, 2022. The modification was considered to be non-substantial, with the resulting impact recognized in these financial statements accordingly. The discount rate used is 11.47% per annum (June 30, 2025: 11.47% per annum). The difference between cash received and present value of cash outflows upon initial recognition and subsequent modification has been recognized as deferred grant. The carrying amount of loan as of period end is Rs. 28,905 thousand (June 30, 2025: Rs. 46,502 thousand). This facility is secured by specific and exclusive charge on the purchased machinery and ranking charge over current assets of the Holding Company. The facility amounting to Rs. 60,000 thousand, out of Rs. 160,000 thousand, was terminated during the period.

7.3 This represents a long term finance facility obtained from a commercial bank through restructuring of its short-term running finance facility with Bank Alfalah Limited. It carries mark-up at the rate of 1 month KIBOR plus 1.6% per annum. Principal is to be repaid in 36 equal monthly installments starting from November 2023 including the grace period of 3 months. The loan is secured by way of hypothecation (First Pari Passu charge) on plant and Machinery amounting to Rs. 200,000 thousand and current assets amounting to Rs. 266,670 thousand of BCL.

7.4 This included Term Finance (TF) loan facility amounting to Rs. 269,570 thousand (June 30, 2025: Rs. 269,570 thousand) availed from The Bank of Punjab in April 2024 to finance capital expenditure. The facility had a sanctioned limit of Rs. 500,000 thousand. The loan was repayable in 20 equal quarterly instalments and carried markup at the rate of 1 month KIBOR plus 0.95%. The loan was secured against 1st Pari Passu charge over present and future fixed assets of the Group amounting to Rs. 666,667 thousand with 25% margin. During the period, the loan was repaid and as of the period end, all outstanding principal, mark-up and associated costs were settled in full.

Notes to the Consolidated Condensed Interim Financial Statements

For the nine months ended March 31, 2026 (unaudited)

7.5 This included amount of loan against facility of Rs. 1,500,000 thousand (June 30, 2025: Rs. 1,500,000 thousand) to maintain the Holding Company's ownership stake of 15.86% in Hyundai Nishat Motors (Private) Limited. The loan was repayable in 16 equal quarterly instalments commencing from April 1, 2023 and carried markup at the rate of base rate plus 0.40% per annum, which was payable quarterly. Base rate was defined as the 'average of 3-month offer rate of KIBOR'. The base rate was set for the first time at the date of initial disbursement and subsequently reset on the first working day of each calendar quarter, using the rate prevailing on last working day of preceding calendar quarter. This facility was secured by first exclusive mortgage charge over land of the factory situated at 9 KM, Sheikhpura Road, Lahore, amounting to Rs. 2,000,000 thousand (including 25% margin). At period end, all outstanding principal, mark-up and associated costs were settled in full.

7.6 This includes amount of loan against new facility of Rs. 1,500,000 thousand obtained from Meezan Bank to meet the Holding Company's long-term requirements including re-profiling of balance sheet. The loan carries a grace period of one year, and is repayable in 16 equal quarterly instalments commencing from February 19, 2027. The loan carries markup at the rate of 3-month KIBOR plus 0.30% per annum, which is payable quarterly, commencing from the date of initial disbursement. The markup rate will be set for the first time at the date of initial disbursement and subsequently reset on the first working day of each calendar quarter, using the rate prevailing on last working day of preceding calendar quarter. This facility is secured against joint Pari Passu charge over all present and future fixed assets of the company with 25% margin.

	(Un-audited) March 31, 2026	(Audited) June 30, 2025
	(Rupees in thousand)	
8 Trade And Other Payables		
Trade creditors	5,605,399	3,900,283
Bills payable	803,405	419,949
Accrued liabilities	354,038	398,490
Trademark fee payable	503,224	507,065
Workers' Profit Participation Fund	594,174	-
Workers' Welfare Fund	228,690	162,716
Security deposits	510,964	243,765
Accrued mark-up	261,753	587,858
Others	584,514	315,828
	9,446,161	6,535,954

9 Short Term Borrowings – Secured

9.1 The effective rates of mark-up on short-term running finance facility ranges from KIBOR plus 0.04% to KIBOR plus 0.40% (June 30, 2025: KIBOR plus 0.04% to KIBOR plus 0.40%) per annum. The facilities for running finance available from various commercial banks are for the purpose of meeting working capital requirements. The total limit of short term running financing facilities available from banks aggregates to 25,100,000 thousand (June 30, 2025: Rs. 22,500,000 thousand) out of these facilities Rs. 15,996,875 thousand (June 30, 2025: 8,966,232 thousand) remained unutilized as of reporting date. Out of the above mentioned authorized limit Rs. 8,500,000 thousand (June 30, 2025: Rs. 6,500,000 thousand) has been obtained under Islamic mode of financing. These facilities are secured by pari passu hypothecation charge over current and future assets and book debts of the Company, lien over import documents and counter guarantees of the Company.

9.2 The Company has obtained finances under Istisna cum Wakala arrangement from a commercial bank amounting to Rs. 75,000 thousand (June 30, 2025: Rs. 75,000 thousand) and Istisna / Musawamah arrangement from another commercial bank amounting to Rs. 100,000 thousand (June 30, 2025: Rs. 100,000 thousand). The profit rate on these facilities are 6 months KIBOR plus 2% (June 30, 2025: 6 months KIBOR plus 2.25%) and 6 months KIBOR plus 1% (June 30, 2025: 6 months KIBOR plus 1%) per annum respectively. They are secured by way of hypothecation charge over fixed assets and current assets of the Company amounting to Rs. 333,330 thousand and hypothecation charge over all customer's present and future stocks and book debts with 25% margin respectively. Amount utilised as at March 31, 2026 are Rs. 60,000 thousand (June 30, 2025: Rs. 75,000 thousand) and Nil (June 30, 2025: Rs. 4,870 thousand) respectively.

10 Contingencies and Commitments

10.1 There has been no significant change in the contingencies since the date of preceding published consolidated annual financial statements for the year ended June 30, 2025.

10.2 Commitments in respect of outstanding letters of credit are Rs. 2,656,707 thousand (June 30, 2025: Rs. 2,124,890 thousand).

	Note	(Un-audited) March 31, 2026 (Rupees in thousand)	(Audited) June 30, 2025
11 Operating Fixed Assets			
Operating fixed assets	11.1	2,775,246	1,975,157
Capital work in progress	11.2	87,459	113,346
		2,862,705	2,088,503
11.1 Operating fixed assets			
Opening book value		1,975,157	1,873,144
Add: Additions during the period / year	11.1.1	1,033,341	435,079
		3,008,498	2,308,223
Less: Disposals / write offs during the period / year (at book value)		(34,839)	(80,018)
Adjustments made during the period / year		1,331	(2,132)
Depreciation charged during the period/ year		(199,744)	(250,916)
		(233,252)	(333,066)
Closing book value		2,775,246	1,975,157

Notes to the Consolidated Condensed Interim Financial Statements

For the nine months ended March 31, 2026 (unaudited)

	(Un-audited) March 31, 2026	(Audited) June 30, 2025
	(Rupees in thousand)	
11.1.1 Additions during the period / year		
- Land	624,863	-
- Buildings on freehold land	1,272	7,188
- Plant and machinery	143,720	268,046
- Tools and equipments	3,598	15,754
- Furniture, fixture and office equipment	11,372	25,204
- Vehicles	242,846	109,530
- Computers	5,670	9,357
	1,033,341	435,079
11.2 Capital work in progress		
Plant and machinery	87,459	113,346
12 Long Term Investments		
Investment - At fair value through other comprehensive income		
- Arabian Sea Country Club Limited - unquoted	-	-
- Hyundai Nishat Motors (Pvt.) Limited- unquoted		
Cost	3,103,029	3,103,029
Surplus on revaluation of investment	2,395,538	2,547,586
	5,498,567	5,650,615
Investment other than related parties - At fair value through other comprehensive income		
Baluchistan Wheels Limited - quoted		
Cost	-	24,364
Surplus on revaluation of investment	-	198,873
	-	223,237
TCC Management Services (Private) Limited - unquoted		
Cost	400	400
	5,498,967	5,874,252
13 Cash and Bank Balances		
In hand		
- Cash	3,004	2,111
- Cheques	215,034	685,585
	218,038	687,696
Cash at bank		
- Current accounts - Conventional	1,248,492	426,183
- Deposits accounts - Conventional	449,049	568,436
- Deposit accounts-Islamic	-	143,810
	1,915,579	1,826,125

		(Un-audited)	(Un-audited)
		Nine months ended	
		March 31,	March 31,
		2026	2025
		(Rupees in thousand)	
14	Revenue From Contracts with Customers - Net		
	Disaggregation of revenue		
	Timing of revenue recognition		
	Local:		
	Tractors	38,484,836	32,297,931
	Implements and tractor components	70,844	74,582
	Multi-application products	184,791	119,107
	Trading goods	(1,373,599)	936,713
	Batteries	408,484	1,307,480
	Castings	1,177,586	1,477,168
	IFS services	625	1,575
		38,953,567	36,214,556
	Export:		
	Tractors	7,205,335	4,866,808
	Trading goods and tractor components	154,206	93,084
	Implements	281,159	64,122
	IFS services	2,685	6,560
	Batteries	-	62,753
		7,643,385	5,093,327
	Less: Commission	(688,194)	(431,491)
		45,908,758	40,876,392
15	Other Income		
	Income from financial assets		
	Dividend income on long-term investments	1,680	3,848
	Gain on disposal of short-term investments	-	51,157
	Mark-up on bank deposits	29,353	89,758
	Mark-up on early payments	33,462	14,180
		64,495	158,943
	Income from assets other than financial assets	68,952	145,681
		133,447	304,624
16	Cash and Cash Equivalents		
	Cash and bank balances	1,915,579	1,765,446
	Short term borrowings	(11,486,440)	(19,436,473)
		(9,570,861)	(17,671,027)

Notes to the Consolidated Condensed Interim Financial Statements

For the nine months ended March 31, 2026 (unaudited)

17 TRANSACTIONS WITH RELATED PARTIES

Related parties comprises of associated entities, entities under common control, entities with common directors, major shareholders, post employment benefit plans and key management personnel, inclusive of directors, and their close family members. Amounts due from and to related parties are shown under receivables and payables. Other significant transactions with related parties are as follows:

Relation with undertaking	Nature of transaction	(Un-audited)	(Un-audited)
		March 31, 2026	March 31, 2025
(Rupees in thousand)			
Associate	Purchase of fixed assets	20,879	9,216
	Purchase of components	8,492	6,047
	Sale of goods and services	625	1,575
Retirement benefit plans			
benefit plans	Contribution to staff retirement	61,092	60,920
Associated undertaking	Cost of Investments made	-	-
Key management personnel	Remuneration	313,340	273,161
	Dividend paid-net	1,687,562	1,616,281
	Disposal of vehicles	13,415	-

18 Disclosure requirements for Companies not engaged in Shariah non-permissible business activities

Following information has been disclosed as required under Part 1 Clause VII of the Fourth Schedule to the Companies Act, 2017 as amended via S.R.O. 1278(I)/2024 dated August 15, 2024:

Description	Note	March 31,	June 30,
		2026	2025
(Rupees in thousand)			
Unconsolidated statement of financial position			
Financing obtained as per Islamic mode	Shariah	10,000,000	6,500,000
Accrued finance cost on conventional loan	Non-Shariah	8	261,753
Long-term and short-term Shariah compliant Investments	Shariah	12	5,498,967
Bank balances - Shariah compliant	Shariah	13	-
			143,810

			(Un-audited)	(Un-audited)
			Nine months ended	
			March 31,	March 31,
			2026	2025
			(Rupees in thousand)	
Unconsolidated statement of profit or loss				
Revenue earned from a shariah-compliant				
business segment	Shariah	14	45,908,758	40,876,392
Source and detailed break up of other income				
Other income earned from shariah compliant:				
Rental Income	Shariah		39,655	30,799
Gain on disposal of operating fixed assets	Shariah		-	7
Sale of scrap	Shariah		11,518	116,230
Miscellaneous	Shariah		12,316	13,709
Other income earned from non - shariah compliant:				
Income on bank deposits	Non-Shariah	15	29,353	89,758
Gain on disposal of investments	Non-Shariah	15	-	51,157
Dividend income	Non-Shariah	15	1,680	3,848

Relationship with shariah compliant banks

Name	Relationship
Meezan Bank Limited	Funded / Non-funded facility & Bank Balances

19 Operating Segment Information

Business segments

For management purposes, the Group is organized into business units based on their nature of business and has three reportable operating segments as follows:

Tractors
Tractor components
Castings

No other operating segments have been aggregated to form the above reportable operating segments.

Management monitors the operating results of its operating segments separately for the purpose of performance assessment. Segment performance is evaluated based on operating profit or loss and is measured consistently with operating profit or loss in the consolidated financial statements.

Notes to the Consolidated Condensed Interim Financial Statements

For the nine months ended March 31, 2026 (unaudited)

	Tractors		Castings		Other segments		Inter segment eliminations		Total	
	March 2026	June 2025	March 2026	June 2025	March 2026	June 2025	March 2026	June 2025	March 2026	June 2025
	Rupees in thousand									
Revenue from contracts with customers	45,566,098	39,985,947	1,177,586	1,477,168	4,461,162	2,191,563	(5,296,088)	(2,778,286)	45,908,758	40,876,392
Cost of sales	29,801,828	29,150,580	1,064,847	1,358,260	4,058,926	1,994,513	(5,259,843)	(2,873,559)	29,685,758	28,629,794
Gross profit	15,764,270	10,835,367	112,739	118,908	402,236	197,050	(36,245)	95,273	16,243,000	11,246,598
Distribution and marketing expenses	1,551,406	1,328,498	49,556	42,889	16,305	51,485	-	-	1,617,267	1,422,882
Administrative expenses	1,332,843	1,247,967	61,704	59,275	180,871	166,261	-	-	1,555,418	1,473,503
Other operating expenses	901,639	823,942	130	-	-	-	-	-	901,769	823,942
Other income	3,785,888	3,400,407	111,390	102,164	177,176	217,756	-	-	4,074,454	3,720,327
Operating profit	236,478	333,881	7,141	9,489	3,942	7,761	(114,114)	(46,187)	133,447	304,624
Finance costs	12,214,860	7,768,541	8,490	26,213	229,002	(12,945)	(150,359)	49,086	12,301,993	7,830,895
Profit / (loss) before taxation	1,156,198	1,561,540	10,872	29,199	3,752	3,073	-	-	1,170,822	1,617,812
Taxation	11,058,662	6,187,001	(2,382)	(2,986)	225,250	(160,18)	(150,359)	49,086	11,131,171	6,217,083
Profit / (loss) after taxation for the period	5,022,824	1,138,426	14,037	17,128	21,675	18,708	2,053	53,854	5,080,589	1,228,116
	6,035,838	5,048,575	(16,419)	(20,114)	203,575	(34,726)	(152,412)	(4,768)	6,070,682	4,988,967
	Inter segment sales and purchases have been eliminated.									
	Rupees in thousand									
	Tractors		Castings		Other segments		Inter segment eliminations		Total	
	March 2026	June 2025	March 2026	June 2025	March 2026	June 2025	March 2026	June 2025	March 2026	June 2025
Segment operating assets	8,481,612	8,014,208	16,1826	211,681	156,680	175,650	(190,066)	(188,681)	8,610,052	8,213,058
Non-current assets	-	-	-	-	-	-	18,572	18,572	18,572	18,572
Goodwill	25,073,246	24,974,383	65,3830	585,096	1,583,758	1,373,978	(393,346)	(283,507)	26,817,488	26,649,850
Current assets	33,554,858	32,988,591	71,5666	796,777	1,740,438	1,549,528	(664,840)	(453,616)	35,446,112	34,881,280
Segment operating liabilities	2,378,315	1,579,905	24,852	29,938	1,454	2,115	(17,268)	8,589	2,387,353	1,620,257
Non-current liabilities	24,108,668	23,332,886	372,396	445,477	664,678	518,199	(360,889)	(313,827)	24,784,752	23,982,535
Current liabilities	26,486,883	24,912,291	397,248	475,415	666,132	520,314	(378,157)	(305,228)	27,172,105	25,602,792
Total operating liabilities										

19.1 Inter segment sales and purchases have been eliminated.

19.2 Allocation of assets and liabilities

20 Fair Value Of Financial Assets And Liabilities

20.1 Fair value of financial assets measured at fair value through other comprehensive income is derived from quoted market prices in active markets, if available.

20.2 The carrying values of other financial assets and financial liabilities reflected in financial statements approximate to their fair values. Fair value is determined on the basis of objective evidence at end of each financial year. Due to change in underlying factors, there has been an unrealized loss of Rs 152,048 thousand (March 31, 2025: Rs. 409,600 thousand) recognised during the period.

20.3 Long term investment in the unquoted shares of Hyundai Nishat Motors (Private) Limited (HNMPL) are currently classified as a Level 3 financial asset and measured at fair value on the reporting dates.

21 Financial Risk Management

The Group's financial risk management objective and policies are consistent with that disclosed in the consolidated annual audited financial statements for the year ended June 30, 2025.

22 Events After Balance Sheet Date

The Board of Directors of the Holding Company has declared Rs. Nil cash dividend (June 30, 2025: Rs. 15 per share) and Nil bonus shares (June 30, 2025: Nil) in their meeting held on April 28, 2026.

23 Date of Authorisation

This condensed interim financial information was authorized for issue on April 28, 2026 by the Board of Directors of the Holding Company .

24 Corresponding Figures

Corresponding figures have been re-arranged / restated, wherever necessary, for the purpose of comparison. However, no significant re-arrangements / restatements have been made.



Chief Financial Officer





Chief Executive Officer



Chairman



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 Millat Tractors Limited Official  Millat Tractors Ltd

VANTAGE